



THE UNITED REPUBLIC OF TANZANIA  
PRIME MINISTER'S OFFICE  
POLICY, PARLIAMENT AND COORDINATION



# 3<sup>RD</sup> TANZANIA MONITORING, EVALUATING AND LEARNING CONFERENCE

17<sup>th</sup> – 20<sup>th</sup> September 2024 | Zanzibar

**THEME** Transforming Service Delivery with Technology-  
Driven Monitoring and Evaluation: Building a Culture  
of Evidence-Based Decision Making



# ABOUT THE OFFICE OF THE PRIME MINISTER

The Office of the Prime Minister of the United Republic of Tanzania dates back to the year 1961 when the first Prime Minister of Tanganyika, the Father of the Nation, Mwalimu J.K. Nyerere, was appointed. According to Government Notice Number 415 of 1st December 1961 the function of the office then was to advise the Governor-General on all matters relating to the Government of Tanganyika.

The Office of the Prime Minister was retained as the head of government business when Tanganyika became a republic on 9th December 1962 with the President as Head of State. The Union of Tanganyika and Zanzibar on 26th April 1964 brought into existence the United Republic of Tanzania. One of the major changes brought about by the Union was the establishment of the Office of the Second Vice President, which also took over the functional roles of the Office of the Prime Minister. The Office of the Prime Minister was re-established in 1972 and since that time it has continued to exist. The 1977 Constitution of the United Republic of Tanzania gave the office its current legal status by establishing the post of the Prime Minister.

Between mid 1980s to date, the Prime Minister’s Office has undergone several changes, with various ministerial functions being added and removed from the Prime Minister’s responsibilities, according to the prerogatives of the President of the United Republic of Tanzania. The major constitutional changes of 1984 added the role of Vice Presidency to the Prime Minister. From November 1985 to October 1995, the office was known as Office of the Prime Minister and First Vice President.

With the constitutional amendments of 1992 that brought in multiparty democracy in the country, a separate office of the Vice President was established, hiving off that role from the Prime Minister.

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# LIST OF ABBREVIATIONS

AfDB	-	African Development Bank
BRELA	-	Business Registration and Licensing Agency
CATI	-	Computer-assisted Telephone Interviewing
CLEAR-AA	-	Centre for Learning on Evaluation and Results, Anglophone Africa
CRDB	-	Cooperative Rural Development Bank
CSO	-	Civil Society Organisation
DIT	-	Dar es Salaam Institute of Technology
DUT	-	Dar es Salaam University College of Education
e-GA	-	E-Government Authority (Tanzania)
eGAZ	-	Zanzibar E-Government Authority
ESRF	-	Economic and Social Research Foundation
EWURA	-	Energy and Water Regulatory Authority
GEI	-	Global Evaluation Initiatives
IDEV	-	Independent Development Evaluation
IRDP	-	Institute of Rural Development and Planning
KPI	-	Key Performance Indicator
LGA	-	Local Government Authority
MEL	-	Monitoring, Evaluation and Learning
M&E	-	Monitoring & Evaluation
MUHAS	-	Muhimbili University of Health and Allied Sciences
NaOT	-	National Audit Office of Tanzania
NIT	-	National Institute of Transport
OMPR	-	President’s Office, Zanzibar
OUT	-	Open University of Tanzania
PCCB	-	Prevention and Combating Corruption Bureau
PDB	-	Presidential Delivery Bureau
PMO	-	Prime Minister’s Office
PPC	-	Policy, Parliament and Coordination
PO-PSGMG	-	President’s Office - Public Service Management and Good Governance
PPRA	-	Public Procurement Regulatory Authority
SAMEA	-	South African Monitoring and Evaluation Association
SDGs	-	Sustainable Development Goals
SUZA	-	State University of Zanzibar
TANAPA	-	Tanzania National Parks Authority
TanEA	-	Tanzania Evaluation Association

TANESCO	-	Tanzania Electricity Supplies Company
TAWA	-	Tanzania Wild Life Authority
TCRA	-	Tanzania Regulatory Authority
TFRA	-	Tanzania Fertilizer Regulatory Authority
TFS	-	Tanzania Forestry Services
TFRA	-	Tanzania Fertilizer Regulatory Authority
TIME	-	Tanzania Institute of Monitoring and Evaluation
T-MELA	-	Tanzania-Monitoring, Evaluation, Learning and Adaptation activity
UCSAF	-	Universal Communication Services Access Fund
UI	-	UONGOZI Institute
UCSAF	-	Universal Communication Services Access Fund
UNICEF	-	United Nations Children’s Fund
USAID	-	United States Agency for International Development
URT	-	United Republic of Tanzania
VOPE	-	Voluntary Organization for Professional Evaluation
WMA	-	Weights and Measures Agency
YEE	-	Young and emerging evaluators
ZaMEA	-	Zanzibar Monitoring and Evaluation Association
ZPC-PDB	-	Zanzibar Planning Commission and Presidential Delivery Bureau
ZURA	-	Zanzibar Utilities Regulation Authority



# FOREWORD

The Prime Minister's Office - Polic, Parliament and Coordination (PMO-PPC), in collaboration with Tanzania Evaluation Association TanEA and Zanzibar Planning Commission (ZPC) and, successfully organised and hosted the 3rd Tanzania Monitoring, Evaluation, and Learning Conference (MEL 2024) from September 17th - 20th, 2024, at the Golden Tulip, Airport Zanzibar Hotel. This year's conference theme, "Transforming Service Delivery with Technology-Driven Monitoring and Evaluation: Building a Culture of Evidence-Based Decision Making" gathered participants from diverse sectors, including public, private and civil society stakeholders from Tanzania and internationally. The primary goals of the conference were to advance M&E practices within professional communities; cultivate a culture of M&E across public institutions; and facilitate the exchange of knowledge and best practices among national and international experts.

Participants engaged deeply with the conference's overarching theme while also delving into seven critical sub-themes:

- Innovation and Technology Integration in MEL;
- Strengthening MEL Capacities for Demand and Supply Sides;
- Evaluation and Accountability in Development;
- Aligning MEL with SDGs; Regional and National Frameworks; and Promoting Inclusivity;
- MEL Investment and Partnerships for Sustainable Economic and Sectoral Outcomes;
- Empowering Young and Emerging Evaluators to Drive Future Development Impact.

The programme was developed using a participatory approach, involving a dedicated organising committee composed of members from partner organisations and various stakeholders to ensure a comprehensive and inclusive experience.

We are especially grateful for the generous support from numerous partners, including USAID through the T-MELA project, Commercial Bank (TCB), CRDB, NaOT, OUT, PPRA, TANESCO, Universal Communication Services Access Fund (UCSAF), Arusha International Conference Centre (AICC), WMA, e-GA, PCCB, BRELA, TFRA, ZPC-PDB, JENDELE Technologies Solutions (Zanzibar), CLEAR-AA, and Twende Mbele initiative.

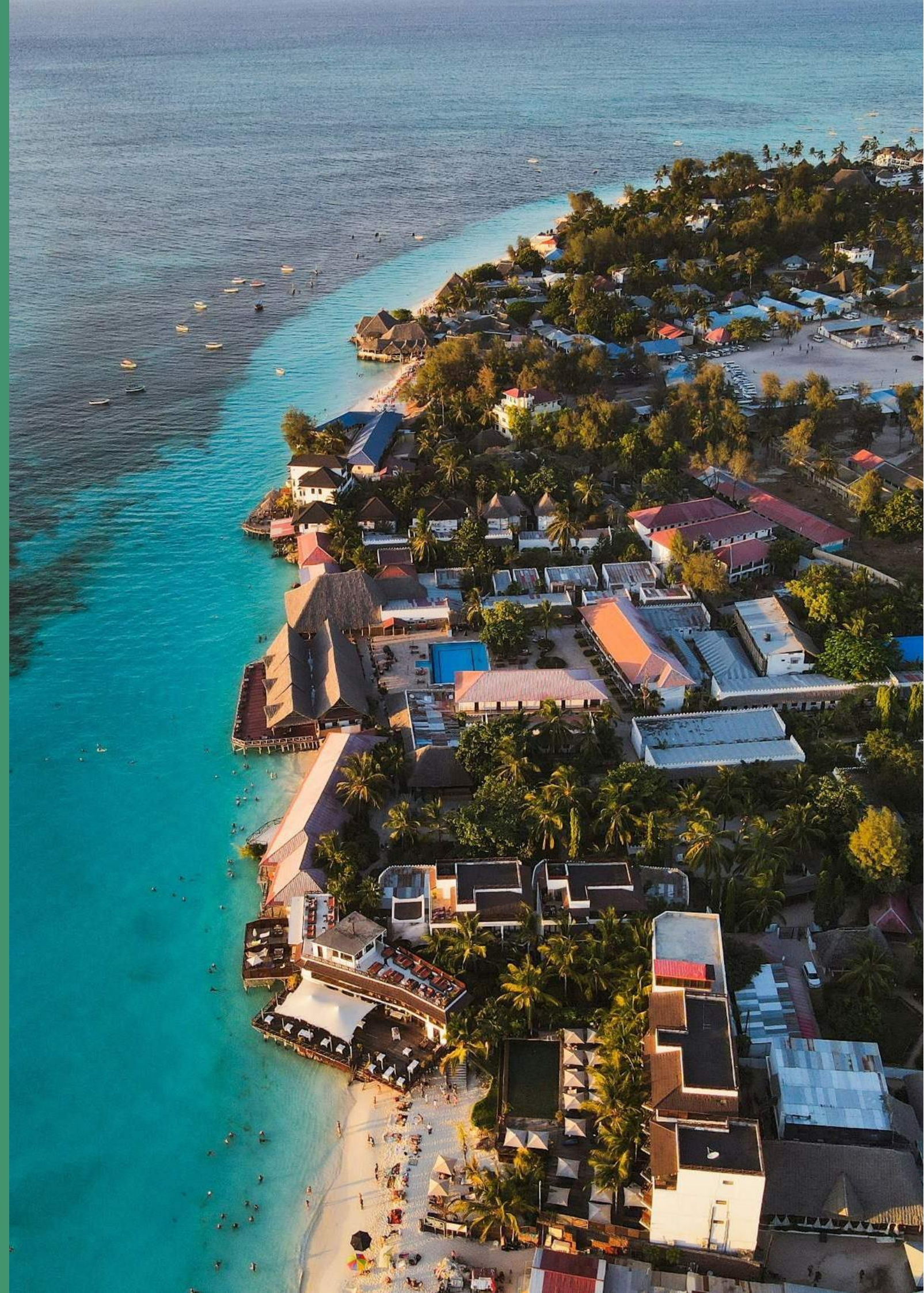
On behalf of the Organising Committee, we extend our heartfelt appreciation to all stakeholders and partners who contributed to the success of the 3rd MEL Conference. We are hopeful that this event serves as a strong foundation for preparing the 4th MEL Conference, as we continue to pursue our shared mission of strengthening Tanzania's MEL ecosystem.



Dr. Jim Yonazi  
Permanent Secretary  
Prime Minister's Office -  
Polic, Parliament and  
Coordination (PMO-PPC)



Dr. Kapongola Nganyanyuka  
Chief Associate Executive  
Tanzania Evaluation  
Association (TanEA)





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# INTRODUCTION

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Tanzania successfully hosted its 3rd MEL Conference in 2024, following the previous two conferences held in Dodoma (2022) and Arusha (2023). Since its inception in 2022, the conference has become a key platform for both Tanzanian and international stakeholders from the public and private sectors, CSOs, and academia to connect and share knowledge. The conference focuses on new trends, dynamics and opportunities in MEL, as well as addressing the broader challenges within the field.

This year's conference brought together over 900 participants from various government and non-government institutions, including VOPE representatives from Uganda, Kenya, and South Africa. The conference featured three main sessions: opening and keynote addresses; panel discussions; and professional training workshops. Additionally, the event included exhibitions and participants had opportunity to visit attractions in Zanzibar as part of the tourism programme.

Hon. Hemed Suleiman Abdulla, Second Vice President of the Revolutionary Government of Zanzibar, officiated at the conference on behalf of Dr. Hussein Ali Mwinyi, President of the Revolutionary Government of Zanzibar. This report outlines the planning and management of the conference, including the programme details; paper presentations; discussions; recommendations; and conclusions

## Rationale

Tanzania, as a lower-middle-income developing country in Africa, considers MEL as essential for development strategies while also being crucial for ensuring public services are met at the national, regional and municipal level. Various agencies have been working diligently to enhance capacities at all levels of administration, strengthening the enabling environment for MEL advancements, and integrating these practices into development agendas and projects through robust regulatory frameworks. The government is also committed to improving public sector performance by investing in result-based MEL systems. These systems focus on assessing the long-term impact of policies and

projects, rather than just short-term outputs.

The MEL conferences address the government's need for accountability, evidence-based decision-making, policy improvement, and efficient resource use. Prime Minister Hon. Kassim Majaliwa Majaliwa directed that this annual event began in 2022, and it has continued successfully.

## Objective

The MEL 2024 conference aimed to improve government and public sector performance by advancing MEL practices and highlighting trends and opportunities. It sought to foster a MEL culture for sustainable development and support Tanzania's VOPEs through local leadership and participatory approaches.

“ This year's conference brought together over 900 participants from various government and non-government institutions, including VOPE representatives from Uganda, Kenya, and South Africa

# CONFERENCE PREPARATIONS

The PMO-PPC convened the first preparatory meeting for MEL 2024 on 31st January 2024 in Dodoma. The meeting brought together representatives from various government institutions from both Mainland Tanzania and Zanzibar, as well as members of VOPEs, including TanEA and ZaMEA (as detailed in the Annex).

During the meeting, participants agreed to establish sub-committees focused on key coordination areas to facilitate event preparations under the oversight of the Event Coordinator. Additionally, the meeting acknowledged and embraced the directives from the Prime Minister to hold MEL 2024 in Zanzibar from September 17-20 September, and to incorporate tourism promotion as part of the event’s activities. To ensure comprehensive planning, eight sub-committees were formed, each tasked with addressing specific aspects of the event. The Committees formed were; Abstract Review; Venue and Catering; Resource Mobilisation; Health and Emergency; Protocol and Logistics; Registration; Tourism; and Media, Communications and Publications.

### 2.1. Resource mobilisation

The PMO mobilised resources from a range of partners working at national, regional and international levels, including registration fees from participants. Institutions that provided in-kind and financial contributions included USAID through T-MELA project; TCRA, TFS, TANAPA, ZURA, IDEV, IRDP, EWURA, UI, TCB, CRDB, NAOT, OUT, IRDP, PPRA, TANESCO, UCSAF, AICC, WMA, UI, e-GA, PCCB, BRELA, TFRA, ZPC-PDB, JENDELE Technologies Solutions (Zanzibar), CLEAR-AA and the Twende Mbele initiative. Trophies and certificates were presented to sponsors and partners to recognise their support.

### Call for papers and review

The conference call for papers invited interested parties to submit abstracts related to the specified sub-themes and focus areas. The review committee received a total of 116 abstracts, reviewed them and notified the selected candidates to proceed with submitting full papers for presentation. The accepted abstracts and full manuscripts were integrated into the event’s programme

structure, culminating in the development of the final conference agenda. Some 55 presenters, both local and international, successfully delivered their presentations (refer to Section 6).

### 2.2. Delegates

The conference participants were categorised into several groups, including special guests and invitees (such as Permanent Secretaries, Regional Administrative Secretaries, Ambassadors and other diplomats); Keynote Speakers; Moderators; Paper Presenters; Panellists; M&E experts and practitioners. Attendees represented government ministries, departments and agencies (MDAs), local government authorities (LGAs), universities, private sector organizations, civil society organizations, VOPEs (including TanEA), ZMEA, SAMEA and the Uganda Evaluation Association.

2.3. The event successfully hosted over 900 participants, surpassing the initial target of 500 participants, by 180%. The conference successfully brought on board international delegates from Angola, Belgium, Côte d’Ivoire, Cameroon, Ethiopia, Ghana, Kenya, Namibia, Nigeria, Uganda, South Africa, Zambia, Zimbabwe, and the United States of America.

### 2.4 Exhibitions

MEL 2024 featured 23 exhibition booths outside the conference hall. Government Institutions, INGOs and NGOs, as well as private companies, showcased their products and services. Exhibitors included: The Disaster and Risk Management Department from the PMO-PCC, TFS, UCSAF, UI, e-GA, PCCB, BRELA, NAOT, NBS, NIT, TAWA, TTB, TANAPA, NBC, TanEA, DIT, OUT, DUCE, TIME and Vantage Africa School of Leadership (Kenya).

### 2.5. Excursions

The conference programme included visits to some of the beautiful tourist attractions in Zanzibar; the aim being to promote the role of M&E experts in tourism promotion. The delegates participated in pre-arranged tourism activities as shown in the table below; -



EXCURSION ACTIVITES	
DAY & DATE	PLACE VISITED
Day 1, 17 September, 2024	Zanzibar Stone Town Tour
Day 2, 18 September, 2024	Gala Dinner Hotel Verde
Day 3, 19 September, 2024	Sunset Cruise
Day 4, 20 September, 2024	Zanzibar Blue Marine Safari
	Zanzibar Prison Island Visit



# 3 SUMMATIVE REPORT OF THE CONFERENCE



The following summarises the content of the various sections of the conference.

## 3.1. Welcoming remarks

Dr. Rahma Mahfoudh, ZPC Executive Secretary, extended a warm welcome to the delegates. She encouraged participants to leverage the conference as a platform for exchanging ideas and perspectives on implementing M&E to enhance government performance and improve service delivery across the nation. Dr. Mahfoudh also provided an insightful overview of M&E practices from the perspective of the Government of Zanzibar. In closing, she invited participants, especially those visiting from outside Zanzibar, to explore the island's stunning tourist attractions.

About Hassan Mwinyi, Deputy Permanent Secretary from the President's Office- Finance and Planning, formally introduced the various participant groups

and warmly welcomed them to Zanzibar. He expressed heartfelt gratitude to the PMO-PPC for choosing Zanzibar as the host for this important event.

District Commissioner Mussa Hamis, representing Hon. Idris Kitwana, Regional Commissioner for Mjini Magharibi, also applauded the decision to hold the conference in Zanzibar. She assured the 14+ international delegations of their safety and encouraged them to feel at home in Mjini Magharibi and across Zanzibar.



Dr. Rahma Mahfoudh, Executive Secretary of the Zanzibar Planning Commission (ZPC), extended a warm welcome to the delegates of the third MEL Conference.

## 3.2. Remarks by partners

Dr. Kapongola Nganyanyuka, Chairperson of TanEA, acknowledged the valuable collaboration between PMO, the Government of Zanzibar, TanEA and other stakeholders in advancing MEL initiatives across the nation. The TanEA Chairperson also underlined TanEA's distinctive role at the forefront of strengthening MEL. Dr. Nganyanyuka stressed the importance of fostering a culture of evidence-based development by strengthening MEL. He also encouraged partnerships to advance innovations for strengthening MEL and empowering young and emerging evaluators to build a more accountable society.

- Dr. Josephine Kimaro, Deputy CEO, PDB;
- Ms. Sakina B. Mwinyimkuu, Director of Performance Monitoring and Evaluation, PMO;
- Mr. Mohamed M. Salum, Commissioner of Planning, ZPC; and
- Dr. Godfrey Kacholi, Senior Lecturer, Mzumbe University.

The key take aways from the discussion included: There is need for shifting focus from input-output to results-based MEL;

- Harmonisation of KPIs to the LGAs;
- Reconsidering the stimulation of demand for ME data;
- Financing for M&E activities;
- A M&E Policy and act are fundamental;
- Capacity building is necessary and thus accounting officers have to allocate funds for M&E related trainings;
- ME-related activities should be supported by the latest technology;
- Higher learning institutions have a key role in ME capacity building and ME-related research; and
- Partnership and collaboration in advancing MEL is fundamental.

Another panel discussion with the theme "Localisation and growth significance of country-owned National



Dr. Jim Yonazi, Permanent Secretary, PMO-PPC, introducing various participant groups attending the 3rd MEL Week in Zanzibar.

## 3.3. Keynote addresses

The twelve keynote speakers from within Tanzania and abroad represented national, regional and global evaluations in relation to M&E in government and wider public sector policy and project planning.

## 3.4. Panel discussion

- The conference featured a number of panel discussions involving various subject matter experts. The panel discussion "Harnessing Robust Evaluation Systems to propel Tanzania towards Vision 2050: Strategic pathways and innovations in MEL", moderated by Prof. Dugan Frasier, Program Manager, Global Evaluation Initiatives based in Brussels (Belgium), had the following panellists:



Evaluation Systems” moderated by Dr. Candice Morkel, Director, CLEAR-AA, based in South Africa; had the following panellists:

- Ms. Sinenhlanhala Tekiso from Evaluation Systems Programme Manager at the Centre for Learning on Evaluation and Results - Anglophone Africa -South Africa
- Dr. Aloyce Gervas from Tanzania.

The key take away from the discussion included:

- 1 Localisation of M&E is fundamental i.e. the National Evaluation Framework should reflect local context;
- 2 ‘Decolonising’ the national evaluation system should take into account the ‘indigenous system’;
- 3 M&E must align with planning and budgeting;
- 4 Establish Sustainable M&E Financing Mechanism;
- 5 Capacity building is necessary and thus accounting officers have to allocate funds for M&E-related training;
- 6 Advanced technology should be applied to M&E-related activities; and
- 7 Partnership and collaboration in advancing MEL is fundamental.

4

OFFICIAL OPENING BY THE GUEST OF HONOUR

4.1. Opening remarks

Hon. William V. Lukuvi MP, Minister of State in the PMO-PPC, officially and warmly welcomed Hon. Hemed Suleiman Abdulla, Second Vice President of Zanzibar to the MEL 2024 Conference. He noted that the main theme reflects the presence of Tanzania’s vision to enhance government’s performance and improve service delivery in the country. The Minister acknowledged the efforts of the Presidents of Tanzania and Zanzibar to promote MEL. He assured participants that the Government of Tanzania is implementing

In the address, the guest of honour emphasised the importance of policy formulation related to M&E to be undertaken in a timely manner. This includes the completion of M&E systems in which the eGA and eGAZ have a significant role to play.



The Second Vice President called for MDAs in mainland Tanzania and Zanzibar to allocate funds for the implementation M&E work. He also asked for accounting officers to allocate funds for M&E capacity building on M&E. M&E-related data should also be more efficiently and effectively used.

recommendations from the past two MEL conferences. He also recognised Dr Joseph Mhagama, Chairperson of the Parliamentary Governance, Constitution and Legal Affairs Committee for highlighting the value of technology in data collection while also fostering transparency and accountability. In concluding, the minister expressed his appreciation for the event convening leaders and experts from various fields to consider MEL in both a Tanzanian and global context.

4.2. Address by the guest of honour

Hon. Hemed Suleiman Abdulla, Second Vice President of Zanzibar, extended greetings from President Hon. Hussein Mwinyi. He also expressed his appreciation to the organisers of the conference and acknowledged the presence of all stakeholders. The guest of honour recognised the initiatives to strengthen M&E taken by the governments of Zanzibar and Tanzania.

The guest of honour emphasised the importance of policy formulation related to M&E to be undertaken in a timely manner.









Hon William Lukuvi, Minister of State in the Prime Minister's Office (Policy, Parliament Affairs and Coordination), giving his remarks during the MEL WEEK 2024 in Zanzibar.



Hon. Hemed Abdulla, Second Vice President of Zanzibar, extended greetings from the President of the Revolutionary Government of Zanzibar during MEL Week 2024 in Zanzibar.



Dr. Kizito Mhagama, Chairman of Good Governance Parliamentary Committee, giving remarks during MEL Week of 2024 in Zanzibar.



# 5 THEME AND SUBTHEMES

## MAIN CONFERENCE THEME:

## Transforming Service Delivery with Technology-Driven Monitoring and Evaluation: Building a Culture of Evidence-Based Decision Making.

There were six sub themes with key areas of consideration as shown below



### SUB-THEME 1

#### Innovations and Embedding Technologies in MEL

- i. Big Data Analytics for enhanced decision making
- ii. Artificial Intelligence and Machine Learning in M&E
- iii. Geospatial technologies and remote sensing in M&E
- iv. Technology for efficient data management and analysis in MEL
- v. Promoting mobile technology and digital surveys
- vi. Data visualization, dashboards and national data infrastructures
- vii. Emerging technologies, cyber security in M&E and learning systems

### SUB-THEME 2

#### Strengthening demand and supply side MEL Capacities

- i. Understanding MEL practitioners and institutional capacity gaps
- ii. Empowering MEL demand and supply stakeholders
- iii. Institutionalization of MEL capacity-building programmes
- iv. Case studies on partnerships for MEL capacity-building programmes
- v. MEL leadership for better governance and performance
- vi. A culture of learning and adaptation for sustainable development.

### SUB-THEME 3

#### Evaluation and Accountability in Development

- i. Data-driven accountability for governments and stakeholders
- ii. M&E as a mechanism for ensuring accountability of NGOs and partnerships with governments
- iii. Evidence-based decision-making through MEL
- iv. Learning from M&E results for improved programme design and implementation
- v. Integrating monitoring, evaluation, and learning within the 4Rs (Reconciliation, Resilience, Reform, and Rebuild) for realizing a strong nation

### SUB-THEME 4

#### Cascading SDGs, Regional, National Frameworks MEL, and Inclusivity

- i. Progress towards achieving SDGs
- ii. Incorporating international and national agendas into MEL
- iii. Systems and case studies for local government MEL, regulatory frameworks and structures
- iv. Enhanced linkages of MEL in economic diplomacy
- v. MEL for enhanced equity, inclusion and human rights data for comprehensive socio-economic planning
- vi. Leadership and entrepreneurship among underrepresented communities

### SUB-THEME 5

#### Investment and Partnerships on MEL for sustainable economic and sectoral results

- i. Collaboration between the public and private sector in MEL initiatives
- ii. Enhanced MEL systems and platforms supporting investment and investors
- iii. Blue economy and tourism MEL for coordination, investment promotion and sustainability
- iv. Data sharing and joint MEL efforts between government, private organizations and CSOs
- v. Financing of comprehensive MEL frameworks
- vi. Resilient Futures: Enhancing Climate Change Adaptation and Disaster Risk Management through MEL

### SUB-THEME 6

#### Empowering Young and Emerging Evaluators for Future Development Impact

- i. Building foundational skills and competencies in monitoring and evaluation
- ii. Networking and mentorship opportunities for YEEs to enhance career growth
- iii. Innovative approaches and technologies for YEEs in M&E
- iv. Engaging YEEs in policy development and decision-making.



## 6

# PAPER PRESENTATIONS AND WORKSHOPS

## Sub-theme 1: Innovations and Embedding Technologies in MEL

Author(s)	Paper	Focus
Nuhu Mohamed Suleiman	Norwegian Church Aid's (NCA) MEL Initiatives.	A discussion on the use of mobile technology and digital surveys to enhance data collection and MEL processes.
Dr. Benson Kiarie	AI-Driven Theory of Change.	An exploration of the integration of AI in developing Theory of Change (ToC), enhancing data analysis, predictive modeling, and stakeholder engagement.
Aloyce M. Nyamwesa	Enhancing MEL with Big Data Analytics (BDS): A Decision-Making Framework.	An in-depth look in to how BDA can improve MEL processes, integrate large data sets, provide advanced analytics and enhance decision-making efficiency.
Yusufu Maatu	Optimising Healthcare Data Utilisation: A Performance Dashboard to Drive Insights and Decision-Making in Maternal and Child Health.	A discussion on the use of a performance dashboard to optimise healthcare data, focusing on maternal and child health indicators and improving decision-making.
Mercy Kawala, Hemed Kuru	Transforming Service Delivery through Technological Innovations: Embedding Technologies in MEL.	The exploration of how the NCA integrates mobile technology and data analytics to improve MEL systems, focusing on climate-smart agricultural practices.
Dr. Benson Kiarie	Differences Between Monitoring and Evaluation.	An explanation of the differences between monitoring and evaluation - focusing on aspects such as frequency, focus, analysis, utilisation and responsibility.
Herbert Maximillian Lyimo	Social Media Design, Framework, and Strategy: Case of Maxie Consult Co. Ltd.	An analysis with case study of the integration of social media into MEL frameworks to enhance communication, engagement and data collection.
Prof. Semboja Haji Hatibu Haji	Systemic Monitoring and Evaluation Frameworks: A Theoretical Consideration.	A detailed theoretical framework for systemic monitoring and evaluation, emphasising modern tools such as big data, AI, and geospatial technologies.

## Sub-theme 2: Strengthening demand and supply side MEL Capacities

Author(s)	Paper	Focus
Prof. Deus Ngaruko	Capacity Building on M&E Core Competencies for M&E Practitioners in Tanzania.	A discussion of the evolution of M&E; challenges in building core competencies; and the need for formal education and training programmes in Tanzania.
Gerald Mweli	Monitoring and Evaluation for Government Performance.	A study on the role of M&E in improving government performance, outlining how it provides data for decision-making; transparency; and evaluation of government policies and programmes.
Neema Kilembe, Thomas Saguda	Monitoring and Evaluation Staff Capacity Assessment Report.	The findings of an M&E capacity assessment for staff in Tanzania's public institutions, identifying gaps in skills and providing recommendations for improvement.
Dr. Josephine Kimaro	Navigating the "Nuts and Bolts" of M&E in Zanzibar through the Lens of Systemic Foundations.	A discussion of the systemic foundations of M&E in Zanzibar, covering planning, budgeting, reporting and using performance information to enhance results.
Agness Maganga	Building Capacity in MEL for Effective Flood Monitoring in Tanzania.	A study of the capacity gaps in MEL systems related to flood monitoring in Tanzania, highlighting the need for improved skills and stronger institutional frameworks.

## Sub-theme 3: Evaluation and Accountability in Development

Author(s)	Paper	Focus
Dr. Steven Masvaure	Country-led Evaluations: What Does it Mean for the United Republic of Tanzania and its Development Partners?	An examination of how Tanzania can collaborate with development partners to build its evaluation capacity and promote country-led evaluations, emphasising national ownership and accountability.
Dr. Isaack Michael	Exploring Factors Affecting the Utilisation of Monitoring and Evaluation Data in Decision-Making and Accountability.	An exploration of the factors that influence the utilisation of M&E data in decision-making and accountability processes, highlighting the need for better data quality and institutional support.



Nobelrich Makere	Utilising Evaluations Findings for Enhanced School Readiness Program Improvement and Strengthened Implementation in Tanzania.	A study of how evaluation findings from Implementation Research, Midline Evaluation and Impact Evaluation were used to improve the LEARN Plus (E-SRP) programme’s effectiveness in Years 2 (2022), 3 (2023) and 4 (2024).
Sabina Seja	Accountability for Taxpayers’ Money: Is There Value for Money?	An exploration of the concept of value for money in public spending; focusing on accountability, transparency; and the use of public expenditure tracking surveys (PETS) to track resource use.
Miriam Mkombozi	The Ethical Delivery M&E Services: Issues and Strategies of Practicing M&E Experts in Tanzania.	A discussion of the ethical issues faced by M&E experts in Tanzania, emphasising strategies to ensure ethical compliance and accountability in MEL practices.
Dr. Benson Kiarie	Evidence-Based Decision Making through Monitoring, Evaluation, and Learning.	A study of the process of evidence-based decision-making and its benefits in enhancing accountability and improving decision quality to address challenges such as data quality and resource constraints.
Gideon Michael and Vedastus Timothy	Effects of Climate-Smart Agriculture on Food Security among Smallholder Farmers in Semi-Arid Areas of Tanzania.	
	The effects of Climate-smart agriculture on food security in semi-arid regions, outlining factors that affect the selection of CSA practices among smallholder farmers.	

Subtheme 4: Cascading SDGs, Regional, National Frameworks MEL, and Inclusivity

Author(s)	Paper	Focus
Prof. Provident Dimoso	Strengthening MEL systems in Tanzania,	An exploration of key strategies for strengthening MEL systems in Tanzania, emphasizing accurate data; relevant indicators; and collaboration among stakeholders.
Dr. Harriet Mtae, Prof. Deus Ngaruko, Dr. Mato Magobe, A. Kitulo, Dr. Kezia Mkwizu	Social Sustainability Consciousness in Tanzania among Scholars in Higher Learning Institutions.	An examination of gender differences in environmental sustainability consciousness among university students, highlighting challenges in practicing sustainability due to geographical limitations.

Prof. Deus Ngaruko, Dr. Kezia Mkwizu, Dr. Mato Magobe, Dr. Harrieth Mtae, A Kitulo	Bridging the Demand and Supply Gaps of SDGs’ Evaluation Experts through an Innovative Sustainability Conscious Model in Higher Education Institutions.	A discussion of the development of a Sustainability Consciousness model in higher education institutions, focusing on bridging SDG knowledge gaps through extracurricular activities and sustainability-focused projects.
Zainab Mohamed Said, Hosea Mpogole	Unveiling the Perspectives of Small-Scale Fishermen and Seaweed Farmers on the Blue Economy in Zanzibar.	The exploration of the perspectives of small-scale fishermen and seaweed farmers on the blue economy, discussing factors that influence their views and the challenges they face in benefiting from it.
Dr. Kezia Mkwizu, Prof. Deus Ngaruko, Dr. Mato Magobe, Dr. Harriet Mtae, A Kitulo	Towards Attainment of SDGs by 2030: Evaluation of University Students’ Environmental Sustainability Consciousness.	The evaluation of the university students’ environmental sustainability consciousness, focusing on their awareness, attitudes, and behaviours related to sustainable development practices.
Pantaleon Shoki, Datta Henerico	Leveraging Technology and Evidence-Based Practices: CRDB Bank’s EDGE Certification as a Model for Sustainable Green Building Solutions.	A study of the highlights of CRDB Bank’s EDGE certification, focusing on the environmental benefits of integrating advanced technology and evidence-based practices in green building projects.

Subtheme 5: Investment and Partnerships on MEL for sustainable economic and sectoral results

Author(s)	Paper	Focus
Dr. Taku Chirau	Strengthening National Evaluation Systems Through Programme Cooperation Agreement: A Case of UNICEF and the Centre for Learning on Evaluation and Results.	A discussion of the partnership between UNICEF and CLEAR-AA in strengthening national evaluation systems across Africa, focusing on achievements and challenges in policy development and capacity building.
Evelyne Magambo, Alberto Mgulunde	Financing MEL Frameworks in Tanzania: Lessons from African Countries.	A discussion of the challenges of financing MEL in Tanzania, highlighting best practices from other African countries; and emphasizing the need for innovative funding models and public-private partnerships.
Eugene Miheso Swinnerstone, Nicholas Demeter, Sylvia Ninsiima	Leveraging Technology for Resource Mobilisation: The Role of CATI in Uganda Evaluation Week 2024.	The outlines of the use of CATI in resource mobilisation for Uganda Evaluation Week 2024, highlighting the advantages and challenges of using CATI for donor engagement and data collection.

Rogers Lumenyela, Benson Batalingaya, Peter Kulakwave, Provident Dimoso	Factors Affecting Trustworthiness: Tobacco Farmers in Sikonge District, Tanzania.	An exploration of the role of trust and trustworthiness among tobacco farmers in Sikonge District and their cooperatives, highlighting the impact of trust on business performance and cooperative success.
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Subtheme 6: Empowering Young and Emerging Evaluators for Future Development Impact and MEL for Health, Well-being, and Social Protection

Author(s)	Paper	Focus
J. Mahonda, Dr McFallen Anasel, Dr Idda Swai, Dr Amani Paul	Evaluating Birth Companions’ Knowledge and Women’s Perceptions on Enhancing Childbirth Experience in Tanganyika District.	The evaluation of how birth companionship interventions contribute to improving the childbirth experience in Tanganyika District, focusing on the knowledge of birth companions and the perceptions of women regarding their support.
Thabiti S. Rajabu, Paul Amani, Mackfallen Anasel	Evaluating Healthcare Data Utilisation among Health Care Workers: Experience from Kisarawe District.	An assesement of how healthcare workers in Kisarawe District use data for decision-making; identifying challenges in data management and offering recommendations for training and infrastructure improvements.
Manasseh Mwanswila, Henry Mollel, Lawrencencia Mushi	Outcome Evaluation of Technical Strategies on Reduction of Patient Waiting Times in the Outpatient Department at Kilimanjaro Christian Medical Centre.	An evaluation of the effectiveness of technical interventions in reducing patient waiting times at KCMC, showing significant improvements and suggesting further strategies for optimisation.
Eustace Uzor	Evaluating the Impact of the African Development Bank-funded Support to Maternal Mortality Reduction Project (SMMRP) in Tanzania.	An evaluation of the AfDB’s SMMRP, focusing on its impact on maternal and newborn health outcomes in Tanzania, and highlighting successes and challenges in healthcare access and sustainability.

6.2. Workshops

The following Workshops were carries out during 3rd MEL 2024 Conference

Workshops		
Trainer	Designation and Institution	Workshop Focus
Dr. Benson Kiarie	Chief Executive Officer	
Vantage School of Leadership, Kenya	AI-Driven Theory of Change: The Future of Project Monitoring and Evaluation “How AI- Enhanced Theories of Change Lead to Stronger Partnerships and Superior Project Outcomes”.	
Ms. Seirah Ngcobo	Assistant Director	
Department of Planning Monitoring and Evaluation, South Africa	Virtual Evaluation Guideline.	
Mr. Gerald Usika	IBI (T-MELA), Tanzania	Enhancing Qualitative Data Analysis Skills: Mastering Qualitative Data Coding Techniques and Software for Robust Research Outcomes.
Mr. Eugene Miheso Swinnersto ne		
	Certified Professional ATLAS Trainer	
Uganda Institute of Management, Uganda	Maximizing Qualitative Research Potential: A Workshop	on ATLAS.ti.
Dr. Dorothea Deus		
	Head of Department	
Department of Geospatial Sciences and Technology, School of Earth Real Estate Business and Informatics, Ardhi University, Tanzania		
	Participatory Geographical Information System (PGIS) Techniques in Monitoring and Evaluation.	



# CLOSING CEREMONY

## 7.1. Closing speech

Hon. Dr. Doto Biteko MP, Deputy Prime Minister and Minister of Energy, representing Hon. Dr. Kassim Majaliwa MP, Prime Minister of the United Republic of Tanzania, offered closing remarks by expressing his gratitude to the organisers of the 3<sup>rd</sup> MEL Conference and other stakeholders for their time,

active participations in various sessions, valuable contributions and commitment to strengthen MEL initiatives in the country and the resources that led to the most successful MEL conference so far with a record 900 participants.



Hon. Dr. Doto Mashaka Biteko, Deputy Prime Minister and Minister of Energy, giving the closing speech during MELWEK 2024 held in Zanzibar.

The Deputy Prime Minister reinforced the importance of MEL for enhancing public service delivery, promoting transparency and ensuring good governance. He said the conference discussions contributed to creating a solid foundation for MEL practices across mainland Tanzania and Zanzibar. The need to apply insights gained from the valuable topics covered (including project evaluation methods and M&E frameworks) was considered crucial to improving government planning, programmes and meeting public expectations. The Deputy Prime Minister reaffirmed the government's commitment to enhancing M&E systems by improving institutional structures and policies. Several initiatives were mentioned, including:

- Finalising the National M&E Policy and integrated systems;
- Establishing a unified electronic M&E dashboard for real-time reporting;
- Developing a professional cadre for M&E in public services.

Various stakeholders were acknowledged, including, TanEA, ZaMEA, and development partners such as USAID, for their support in advancing Tanzania's M&E sector. He also urged continued collaboration between the government and private sector to ensure accountability and transparency in public spending.

The Deputy Prime Minister reinforced the importance of MEL for enhancing public service delivery, promoting transparency and ensuring good governance

The need for M&E practitioners to be committed and ready to show case their capacity and professionalism through their work for the government was highlighted.

Finally, recommendations were mentioned in relation to the completion of the National M&E Policy; ensuring ministries and local authorities allocate sufficient resources to support M&E work; and strengthening reporting systems with M&E data being used to inform decision making.

## 7.2. MEL 2023 resolutions

Before presenting the resolutions, a presentation was made on those of the previous MEL conference (see the relevant annex).



MEL 2024 Participants



The meeting concluded with the following resolutions:

- i. The preparation of a National M&E Policy should be completed to provide guidance for the implementation of MEL activities in the country;
- ii. The government should consider enacting specific legislation related to the M&E profession, which will support the implementation of the relevant policy;
- iii. Monitoring and evaluation units should be strengthened by ensuring they receive adequate and timely resources to enhance their effectiveness;
- iv. The government and the country as a whole should reinforce a culture of MEL in the implementation of development activities;
- v. The government should continue collaborating with various stakeholders, both national and international, to build capacity for leaders in organisations, staff, and citizens on issues of MEL;
- vi. The completion of the Integrated Government Wide Monitoring and Evaluation Electronic Dashboard should be completed at the earliest opportunity;
- vii. The Integrated M&E System should have the capability to receive feedback and provide responses to stakeholders;
- viii. The preparation of the Integrated M&E System should be aligned with the development of a communication strategy to foster a deeper understanding among stakeholders;
- ix. Public institutions should utilise recommendations from M&E reports in their decision-making processes;
- x. Public institutions should assess their readiness to implement M&E systems within their organisations;
- xi. Experts from various fields should be involved in the implementation of M&E tasks, taking into

account the relevant sector;

- xii. M&E units should be established at the level of Regional Administrations and Local Government Authorities;
- xiii. A dedicated cadre of M&E specialists should be created within the government; and
- xiv. Higher education institutions, including universities, should introduce courses in M&E to address the challenge of a shortage of expertise in the field;



### 7.3. Lessons learned

MEL 2024 was a valuable opportunity to learn and

understand the status of M&E issues within the public, civil society and private sector. M&E professionals and practitioners had a fruitful forum and rare opportunity to interact, exchange ideas, share experiences, challenges and lessons related to their roles and responsibilities. The conference has continued to be an important, appropriate and effective bridge between the

government, private sector and civil society while also promoting the participation of citizens in understanding

and supporting MEL to support socio-economic development.

#### The key lessons included

- 1 M&E can enrich the achievement of institutional, sectoral and national development goals, objectives and SDGs;
- 2 M&E is a significant management tool for attaining national and international development plans, hence, it must be strengthened;
- 3 The demand for strengthening M&E in public institutions is still high. There is a need for more capacity building related to M&E concepts and systems for public employees and partners working with government in relation to service delivery; and
- 4 There is a need to continue building synergies while maintaining and increasing collaborations with various stakeholders including non-governmental organisations, community-based organisations, international non-governmental organisations, bi-lateral and multi-lateral organisations (including the UN). This also extends to higher learning institutions and private sector organisations. This can support MEL initiatives in terms of resources, learning, consultancy support, collective capacity building across all sectors.



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# ANNEX

## ANNEX 1: 3rd Tanzania MEL Conference Organizing Committee

SN.	COMMITTEE	No.	NAMES	INSTITUTION
1.	STEERING COMMITTEE	1	Dr. Jim James Yonazi (Chair)	PMO-Policy Parliament and Coordination (PMO-PPC)
		2	Dr. Kapongola Nganyanyuka	Tanzania Evaluation Association (TanEA)
		3	Dr. Rahma S. Mahfoudh	Zanzibar Planning Commission (ZPC)
		4	Dr. Zuhura Abdallah	Zanzibar Planning Commission (ZPC)
		5	Ms. Sakina Mwinyimkuu (Secretary)	PMO-Policy Parliament and Coordination (PPC)
		6	Mohamed Masoud Salum	Zanzibar Planning Commission (ZPC)
2.	RESOURCE MOBILIZATION	7	Omary S. Mpayage (Chair)	PMO--Policy Parliament and Coordination (PPC)
		8	Mariam Said	PMO-Policy Parliament and Coordination
		9	Rashid Abdulrahman Said (Secretary)	Ministry of Finance-Zanzibar
		10	Sekela Mwangoka	TANAPA
		11	Stanslaus Nyavanga	President Office-State House
		12	Essau Ngoloka	Ministry of Finance, Tanzania
3	ABSTRACT REVIEW AND SPEECH	13	Joanita Magongo (Chair)	Uongozi Institute
		14	Naumi Kassim Mohamed	PDB-ZANZIBAR
		15	Dr. Josephine Kimaro	PDB-Zanzibar
		16	Pantaleon Shoki (Secretary)	TanEA
		17	Dr. Rogers Lumenyela	IRDP
		18	Gloria Minja	USAID-T-MELA
		19	Herbert Lyimo	PMO-PPC
4.	REGISTRATION	20	Humphrey Joseph	PMO-PPC
		21	Ethani Kitilah	e-GA
		22	Thomas Malinga	e-GA
		23	Maduhu	e-GA
5	VENUE, EXHIBITIONS AND CATERING SERVICES	24	Nassor S. Nassor	Zanzibar Planning Commission
		25	Mary Lasway	Tanzania Parliament
		26	Petronila Shirima	NBS
		27	Sunday Mwasenga	PMO-PPC
		28	Shufaa A. Hamis	OAG-Zanzibar
		29	Numpe Mwambenja	PMO-PPC
		30	Hussein Kilwanila	Ministry of Health
		31	Latifa Msembe	PMO-PPC

6.	PROTOCOL AND LOGISTICS	32	Suleha Ally	Zanzibar
		33	Khadija S.Shaame	OMPR-ZNZ
		34	Bakari Mgwadu (Secretary)	Ministry of Foreign Affairs and East African Cooperation
		35	Talha Khamis Hassan	Ministry of Foreign Affairs, Zanzibar
		36	Maryam Mzee Yunus	Office of the Second Vice President, Zanzibar
		38	Magesa Bwire	PMO-PPC
		39	Selwa A. Sheha	ZURA-Wizara ya Maji
7.	MEDIA, COMMUNICATION AND PUBLICATION	40	Augustino Tendwa	PMO-Policy Parliament and Coordination (PMO-PPC)
		41	Suleiman Mohamed (Chair)	Ministry of Information Zanzibar
		42	Janeth Leonard	Tanzania Broadcasting Corporation (Secretary)
		43	Japhary Mhina	PMO-PPC
		44	Nyamagory Kitwara	PMO-PPC
		45	Silver Chindandi	PMO-PPC
		46	Nobelrich Makere	MERL Expert and Volunteer, MEL Conference Final report review
8.	TOURISM	47	Godfrey Mshana (Chair)	Ministry of Natural Resource and Tourism, Tanzania
		48	Martha Mbijili	Tanzania Tourist Board
		49	Abdallah Vuua (Secretary)	Zanzibar Tourism Commission
		50	Omar Musa Omar	ZIPA
		51	Mussa Iddi	Tanzania Forest Service Agency
		52	Amina Kombo	Ministry of Tourism, Zanzibar
		53	Bertiler Massawe	TANAPA
9	SECRETARIAT	54	Neema Kilembe	PMO-PPC
		55.	John Bosco Quman	PMO-PPC
		56	Mussa Mshirazi	PMO-PPC
		57	Evodia Kiwalle	PMO-PPC
		58	Ritha Mwadia	PMO-PPC
		59	Prisca Mafunga	PMO-PPC
		60	Simon Cleophas	PMO-PPC
		61	Charlton Meena	PMO-PPC
		62	Menrad Seluhinga	PMO-PPC
		63	Emmanuel Nzunda	PMO-PPC
		64	Innocent Mboya	PMO-PPC
10	EVENT COORDINATION	65	Saada Sipemba	SADIO EVENTS
		66	Zaria Magana	SADIO EVENTS
		67	Scholastica Manyinda	SADIO EVENTS
		68	Rukia Mkuna	SADIO EVENTS
		69	Esther Mharizo	SADIO EVENTS



Day 1: Tuesday 17th September, 2024:  
MAIN CONFERENCE HALL

Event Director: Mr. Austin Makani

Time	Activity	Responsible Person
08:00-08:45	Arrival and Registration	Tanzania MEL Week Secretariat
08:45 -09:00	Welcome and Opening Remarks - TanEA	Mr. Pantaleon Shoki Secretary, TanEA
09:00-09:10	Welcome, Opening Remarks, Objectives and Description of MELWeek	Mr. Anderson Mutatembwa Deputy Permanent Secretary, PMO-PPC
09:10-09:25	Key Note Address:Experience on the Implementation of Monitoring and Evaluation in Zanzibar	Dr. Rahma Mahfoudh, Executive Secretary, ZPC
09:25 -09:40	Keynote Address: The Role of Adaptive Management in enhancing evidence based decision making.	Mr. Kadari Singo, CEO, Uongozi Institute
09:40-10:00	Key Note Address: The Tanzania We Want: Towards Vision 2050	Mr.Lawrence Mafuru, Executive Secretary, TPC
10:00 - 10:30	TEA BREAK	
10:30 -10:45	Keynote Address: The role of M&E in Fostering Government Performance.	Prof. Elisante Gabriel Chief Court Administrator, Judiciary of Tanzania
10:45 -11:00	Key Note Address: How does Audit Functions Compliment M&E?	Ludovick Utoh Executive Director, Wajibu Institute of Public Accountability
11:00 -11:40	Panel Discussion 1 Topic: How does the existing Tanzania M&E system and auditing functions ensures value for money in government projects? Panelists: Panelist 1: Eng. Keneth Nindie, Assistant Internal Auditor, Ministry of Finance, Tanzania Panelist 2: Dr. Mayrick Sako, Head of Risk Management, Public Procurement Regulatory Authority, Tanzania Panelist 3: Abdullah I. Mgongo- Director, Regional Administration & LGA, Zanzibar Panelist 4: Stephen Marero, Treasurer, TanEA , Tanzania	Moderators Mr. Haji Janabi Director of Policy and Planning, Ministry of Foreign Affairs  Mr. Cosmas Ngangaji Director of Policy and Planning, PO - PSGM

11:40 -12:00	Key Note Address: The role of TanEA in Strengthening Tanzania’s M&E Landscape	Dr. Kapongola Nganyanyuka Chairman,TanEA, Tanzania
12:00 -12:40	Panel Discussion 2: Topic: Bridging the Gap: The Role of VOPEs in enhancing the Demand and Supply of Evaluations in Strengthening National Evaluation Systems  Panel Dr. Abdallah Kidodi, ZaMEA, Zanzibar Mr. Matthew Lubuullwa, President Uganda Evaluation Association, Uganda Mr. Pantaleon Shoki, TanEA, Tanzania Mr. Rutagwelera Mutakyahwa, TanEA, Tanzania Ms. Gladiness Kampa, Young and Emerging Evaluator(YEE) - TanEA, Tanzania Baraka Mfilinge, YEE- TanEA, Tanzania	Moderator Dr. Isaack Michael, TanEA
12:40 -13:00	Keynote Address: Capacity Building on Key Competencies of M&E practitioners in Tanzania	Former Deputy Vice Chancellor at Open University of Tanzania

13:00 - 13:50 LUNCH BREAK

PARALLEL SESSIONS - SPECIFIED BREAKOUT ROOMS

13:50-15:30	Room 1:	Room2:	Room3:	Room4:
	Sub Theme1: Innovations and Embedding Technologies in MEL)  Room Chair: Herbert Lyimo  Rapporteur: Florence Swella	Sub Theme 2: Strengthening demand and supply side MEL Capacities  Room Chair: Joanitha Magongo  Rapporteur: Evodia Kiwalle	Sub Theme 3: Evaluation and Accountability in Development)  Room Chair: Charlton Meena  Rapporteur: Ritha Patrick	Sub Theme 4: Cascading SDGs, Regional, National Frameworks MEL, and Inclusivity Room Chair: Justin Kisoka  Rapporteur: Vonyvaco Luvanda
	1. Dr. Neville Mangwiro (South Africa): Building Monitoring and Evaluation Frameworks for Science Granting Councils in the SADC Region of Africa.	1. Ms. Gloria Kileo (Tanzania) - Monitoring, Evaluating and Learning for Young and Emerging Evaluators	1. Mr. Eustace Uzor; Balde Racky; Dr. Guilia Zane; Dr. Dana Kassem. (Cote d’Ivoire) - Evaluating the Impact of the AfDB- funded Support to Maternal Mortality Reduction Projects in Tanzania.	1.Martine Hagai (Tanzania) - Evidence-Based Modeling of Climate Change Effects to Vegetation Using Remote Sensing: A Case of Ngorongoro District, Tanzania

	2. Ms. Khumo Pule (South Africa) - Virtual Evaluation: Adapting Evaluation Methodologies in Crisis Situations.	2. Ms. Agness Maganga; Pantaleon Shoki (Tanzania) - Building Capacity in MEL for Effective Flood Monitoring in Tanzania	2. Dr. Benson Kiarie (Kenya) - Evidence-Based Decision Making through Monitoring Evaluation and Learning	2. Dr. Harriet G. Mtae; Prof. Deus Ngaruko; Dr. Mato Magobe; Mr. Augustine Kitulo; Dr. Kezia Mkwizu (Tanzania): Social Sustainability Consciousness in Tanzania among scholars in Higher Learning Institutions: Role of Gender dimensions towards SDGs.
		3. Miriam Mkombozi; Dr Almas Mazingo (Tanzania)- Ethical Delivery of Monitoring and Evaluation (M&E) Services: Issues and Strategies of Practicing M&E Experts in Tanzania.	3. Abdulla Issa Mgongo ; Pantaleon Shoki (Tanzania): Overcoming Challenges in Monitoring and Evaluation of Infrastructure Projects: Insights from Zanzibar's Market Constructions	3. Prof. Deus Ngaruko; Mato Magobe; Dr. Harriet Mtae; Mr. Augustine Kitulo; Dr. Kezia Mkwizu (Tanzania) - Towards Bridging Supply Gaps of Competent SDGs' Evaluation Experts through Innovative Sustainability Consciousness Model in Tanzanian Universities.
	4. Lazaro Kumbo (Tanzania) - Optimising Healthcare Data Utilisation: A Performance Dashboard to Drive Insights and Decision-Making.	4. Neema Kilembe (Tanzania) - Monitoring and Evaluation Capacity Assessment in the Public Institutions in Tanzania.	4. Eddy Kparekouti (South Africa) - Exploring the Role of M&E in the UN Peacekeeping Mission for Conflict Resolution in Africa: A Case Study of the Central African Republic.	
	5. Abdillahi Alawy (Kenya) - Leveraging MEL Technology for Impactful Agricultural Development in Kenya.	5. Khalfan Suleiman (Tanzania) -Empowering MEL Demand and Supply Stakeholders for Enhanced Development Outcomes.	5. Vicky Jengo- (Tanzania): Expenditure Tracking and Performance Monitoring: The Tanzanian Experience.	5. Steven Masvaure (South Africa) - Country-Led Evaluations: What Does It Mean for the United Republic of Tanzania and its Development Partners?

		5. Khalfan Suleiman (Tanzania) - Empowering MEL Demand and Supply Stakeholders for Enhanced Development Outcomes.	5. Vicky Jengo- (Tanzania): Expenditure Tracking and Performance Monitoring: The Tanzanian Experience.	
	6. Pantaleon Shoki (Tanzania)- Leveraging Artificial Intelligence and Machine Learning for Enhanced Flood Monitoring, Evaluation, and Learning in Tanzania.	6. Neema Kilembe and Thomas Saguda (Tanzania) - Navigating M&E Readiness: Key Steps for Public Institutions	6. Dr. Isaack (Tanzania) - Exploring Factors Affecting M&E Data Utilization in Decision-Making and Accountability: Experience from the M&E Professionals in Tanzania.	6. Daniel Rosen: Innovation in Digital Data Collection and Result-Based Financing for the Tanzanian Private Sector.
	7. Beritha Kyabula; Wema Kamuzora; George Gumo; Eric Muhikambe: Enhancing Evidence-based Decision-making Through Key Performance Indicators.	7. Fredy S Mwakijambile (Tanzania): Leveraging Power BI for Real-Time Monitoring and Evaluation: Insights from Managing Multiple Programmes	7. Benson Batalingaya,; Rogers Lumenyela; Peter Kulakwave; Provident Dimoso (Tanzania): Factors Affecting Trustworthiness Among Tobacco Farmers in Sikonge District, Tanzania.	7. Jafari Shabani; Mackfallen Anasel; Godfrey Kacholi; Idda Swai (Tanzania): An Evaluation of Antiretroviral Therapy Adherence in a Community-Based Multi Month Dispensing Model
	8. Frank Edward Mahuve; Beatrice Tarimo (Tanzania): Evaluating Spatial Accessibility of Water Points in Dodoma City Council using Floating Catchment Area Methods.	8. Salma (Tanzania) - Learning and Reflection Rounds: An Empowerment Approach to Strengthening National Evaluation Capacities.	8. Dr. Francis Mwaijande; Rosetti Nabbumba; Carlos Akligo (Tanzania, Uganda and Ghana): An African Indigenous Knowledge System Evaluation on Agrifood Systems.	8. Mahonda; Dr McFallen Anasel; Dr Idda Swai; Dr Amani Paul (Tanzania) Evaluating Birth Companions' Knowledge and Women's Perceptions on Enhancing Childbirth Experience in Tanganyika District, Tanzania.
	1. Dr. Henry A. Mollel; Winnie Ndiege (Tanzania) - How Can Implementers and Beneficiaries Influence Nutrition Contract on Reducing/ Mitigating Stunting to Children Under-Five Years.			



Day 2: Wednesday 18th September, 2024: Main Conference Room OFFICIAL OPENING CEREMONY		
Time	Activity	Responsible Person
08:00-08:45	Arrival and Registration	Tanzania MEL Week Secretariat
09:00 - 09:30	Reflections from Day 1	Session Chair Room 1 Session Chair Room 2 Session Chair Room 3 Session Chair Room 4
09:30 - 09:45	Keynote Address: How does a sound National M&E system foster accountability in the Government and sustainable economic development?	Mr. Gerald Mweli, Permanent Secretary, Ministry of Agriculture
09:45-09:55	Vote of thanks from ZURA	Representative

10:00 - 10: 30  
TEA BREAK

10:35 -10:45	Keynote Address from the PMO The Status of M&E in the Government of Tanzania.	Dr. Jim Yonazi Permanent Secretary, PMO- PPC
10:45-11:00	Keynote Address: USAID support on M& E Initiatives in Tanzania.	Craig Hart Mission Director, USAID Tanzania
10:45 -10:50	Opening Remarks from the President’s Office, Zanzibar	Hon. Saada Salum Nkuya Minister of State, President’s Office, Finance and Planning, Zanzibar
10:50 - 11:05	Keynote Address from the President’s Office, Zanzibar Technology in the Government: Harnessing Results Monitoring and Accountability	Hon. Waziri Ali Suleiman Ameir MP Minister of State, President’ Office, State House, Zanzibar
11:05-11:15	Opening Remarks from The Minister of State -PMO-PPC and welcome to the Guest of honor	Hon. William V. Lukuvi MP Minister of State, PMO-PPC
11:15 -13:00	Speech from the Guest of Honour	H.E Dr. Hussein Ali Mwinyi, The President of Zanzibar and Chairman of the Revolutionary Council.
	Recognition gifts, awards and Group picture with the Guest of Honour	MC (Arrangements)

13:00 - 13: 50  
LUNCH BREAK & NETWORKING

13:50-14:20	Panel Discussion 3 Topic: Harnessing Robust Evaluation Systems to propel Tanzania towards Vision 2050: Strategic pathways and innovations in MEL.  Panel Dr. Josephine Kimaro, Deputy CEO, PDB (ZNZ) (Tanzania) Ms. Sakina B. Mwinyimkuu, Director, PMO (Tanzania) Mr. Mohamed M. Salum, Commissioner of Planning, ZPC (Zanzibar) Dr. Godfrey Kacholi, Senior Lecturer, Mzumbe University (Tanzania) Dr. Linda Ezekiel, Deputy Executive, Secretary, Planning Commission (Tanzania)	Moderator: Prof. Dugan Frasier - Manager, Global Evaluation Initiatives
14:20-14:30	Keynote Address: Establishing the M&E Profession in Tanzania: Building pathways to excellence for National Development and Growth.	Prof. William Mwegoha, Vice Chancellor, Mzumbe University
14:30-14:40	Key note Address: Enhancing Grassroots Participatory M&E	Prof. Hozen Mayaya, Rector, Institute of Rural Development Planning, (IRDP)

14:40 - 15:00	Panel Discussion 4 Topic: Localisation and growth significance of state- owned National Evaluation Systems.  Panel: Omar C. Kebbeh, USAID (Tanzania) Dr. Almasi Mazigo, DUCE (Tanzania) Mr. Djax Biria, TanEA (Tanzania) Ms. Lisa Natalie, UNICEF (Tanzania) Mr. Vicent Ssenyondo, UEA (Uganda)	Moderator: Dr. Candice Morkel Director, CLEAR-AA (South Africa)
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PARALLEL SESSIONS - SPECIFIED BREAKOUT ROOMS				
TRAINING/WORKSHOP/PAPER PRESENTATIONS (Four Parallel Sessions)				
	Training Room 1:	Training Room 2:	Training Room 3:	Training Room 4:
15:00 - 16:00	Room Chair: Malangwa Mchungahela Rapporteur: Bernard Mlilile	Room Chair: Hussein Kiwanilwa Rapporteur: Latifa Msembe	Room Chair: Bariki Mwasaga Rapporteur: John Bosco Quman	Room Chair: Pantaleon Shoki Rapporteur: Baraka Mfilinge

	<p>1. Presenter 1: Ssenyondo Vicent (Uganda)</p> <p>Topic: Big Data Management, Analysis, Visualisation and Creation of Interactive Dashboards Using Power BI.</p>	<p>1. Presenter 1: Gerald Usika (Tanzania)</p> <p>Topic: Enhancing Qualitative Data Analysis Skills: Mastering Qualitative Data Coding Techniques and Software for Robust Research Outcomes.</p>	<p>1. Presenter 1: USAID T-MELA; REPOA; MUHAS and SUZA Senior Researchers (Tanzania)</p> <p>Topic: Enhancing the Utilisation of Research Findings and M&amp;E Reports: A Hands-on Workshop on Sharpening Policy Brief Writing Skills.</p>	<p>1. Presenter 1: Dr. Dorothea Deus Department of Geospatial Sciences and Technology, School of Earth Real Estate Business and Informatics, Ardhi University (Tanzania)</p> <p>Topic: Participatory Geographical Information System (PGIS) Techniques in Monitoring and Evaluation.</p>
		<p>2. Presenter 2: Fredy Mwakijambile (Tanzania)</p> <p>Topic: Leveraging Power BI for Real-Time Monitoring and Evaluation: Insights from Managing Multiple Programmes.</p>	<p>Presenters 2: USAID T-MELA; REPOA; SUZA and ZaMEA Senior Researchers (Tanzania)</p> <p>Topic: Resource Mobilisation for M&amp;E Interventions: Sharpening Proposal Writing Skills.</p>	
	<p>1. Manasseh Mwanswila; Henry Mollel; Lawrence Mushi (Tanzania): Outcome Evaluation of Technical Strategies on Reduction of Patient Waiting Time in the Outpatient Department At Kilimanjaro Christian Medical Centre, Tanzania.</p>	<p>1. Kwame Boateng (South Africa): Building Foundational Skills and Competencies in Monitoring and Evaluation.</p>	<p>1. Dr. Kezia Mkwizu; Prof. Deus Ngaruko; Dr. Mato Magobe; Dr. Harriet Mtae; . Augustine Kitulo (Tanzania): Towards the attainment of SDGs by 2030: Evaluation of University Students Environmental Sustainability Consciousness: A Survey of students from six universities in Tanzania</p>	<p>1. Mercy Kawala; Hemed Kuru (Tanzania): Transforming Service Delivery through Technological Innovations: Embedding Technologies in MEL.</p>

	<p>1. Mary Chuwa (Tanzania) Georeferencing for Enhanced Data Integration in the Msimbazi Basin Development Project, Tanzania</p>	<p>2. Eugene Swinnerston e; Nicholas Demeter; Sylvia Ninsiima (Uganda): Leveraging Technology for Resource Mobilisation: The Role of CATI in Uganda Evaluation Week 2024.</p>	<p>2. Zainab Mohamed Said , Hosea Mpogole (Tanzania): Unveiling the Perspectives of Small-Scale Fishers and Seaweed Farmers on Blue Economy in Zanzibar</p>	<p>2. Rogers Lumenyela; Provident Dimosso (Tanzania): An Application of Adoption and Diffusion Outcome Prediction Tool on the Adoption of Seaweed Improved Farming Techniques Among Farmers in Zanzibar.</p>
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16:00 ONWARDS - END OF DAY 2

18:00 - GALA DINNER - VERDE HOTEL, ZANZIBAR



Day 3: Thursday 19th September, 2024		
08:00 - 08:30	Arrival and Registration	MEL Secretariat
MAIN HALL		
08:30 - 09:00	Recap and Reflection of the Previous Day	Session Chair Room 1 Session Chair Room 2 Session Chair Room 3 Session Chair Room 4
09:00 - 09:15	Keynote Address: Gender Equality and Equity, Social Inclusion and Transformative Evaluation in the SDG Era	Dr. Florence Etta Former President, African Evaluation Association
09:15 - 09:30	Keynote Address: Accountability for Taxpayers Money, Is there value for money?	Ms. Sabina Seja, Director of Research, Prevention and Combating of Corruption Bureau
09:30 - 09:50	Welcoming Tanzania to Twende Mbele Initiative:	Dr. Ayabulela Dlakavu Program Manager, Twende Mbele Initiative Mr. Timothy Lubanga Commissioner of Monitoring, Evaluation and Inspection Office of the Prime Minister (Uganda)
09:50 - 10:30	Panel Discussion 5 Topic: Enhancing Public Sector Accountability and Performance through Peer Learning: The Twende Mbele Initiative Panel Abdoulaye Gounou, Director-General, Ministry of Development and Coordination of Government Action ( Benin). Panelist 2: Timothy Lubanga, Commissioner of Monitoring, Evaluation and Inspection, Office of the Prime Minister (Uganda). Panelist 3: Dr. Andrew Asibey, Senior Technical Advisor, Monitoring and Evaluation Secretariat, Office of the President (Ghana)	Moderator Ms Amanda Deuchars Learning Coordinator, Twende Mbele Initiative
10:30 - 11:00 TEA/HEALTH BREAK		

11:00 - 13:00 Breakout Sessions - Four Parallel Session				
11:00 - 13:00	Room 1:	Room2:	Room3:	Room4:
	Sub Theme1: Innovations and Embedding Technologies in MEL) Room Chair: Jacqueline Makyao Rapporteur: Nassor S. Nassoro	Sub Theme 3: Evaluation and Accountability in Development Room Chair: Omary Ilyas Rapporteur: Hekima Changula	Sub Theme 5: Investment and Partnerships Sectoral Results on MEL for Sustainable Economic and Room Chair: Fortunata Soka Rapporteur: Anna Kimwela	Sub Theme 6: Empowering Young and Emerging Evaluators for Future Development Impact Room Chair: Aimtonga Amani Rapporteur: Musa Mbarouk
	1. Prof. Stella Muchemwa (Zimbabwe) - Leveraging the Teaching and Learning of University English as a Second Language by Harnessing the Power of Digital Technologies: A Content Analysis.	1. John Mwingira (Tanzania) Improving Public Sector Performance through M&E: A Case Study of the Tanzania Medicines and Medical Devices Authority.	1. Shafik Malende; Dr Paul Lwevola; Dr. Samwel Kawuma Conducting Periodic Data Reviews to Improve Data Quality and Utilisation at Health Facilities Supported by the Local Partner for Health Services in Tanzania’s East-Central Region.	1.Arnoux Nopi and Dr. Almas Mazigo (Cameroon and Tanzania) Entrepreneurial Opportunities in Monitoring and Evaluation of SDG Projects and Programmes in Africa.
	2. Said Yunus; Maryam Ismail; Aziza Hussein (Tanzania): Transforming Zanzibar’s Education A Multifaceted Approach: Foundational Skills and Personalised Learning.	2. Jafari Shabani; Mackfallen Anasel (Tanzania) The Effects of a Community-Based Multi- Months Dispensing Model on Antiretroviral Treatment Adherence: An Evaluation Study of Youth Living with HIV in Dodoma City Council.	2. Herbert Maxie (Tanzania) - Enhanced MEL Systems and Platforms Supporting Investment and Investors	2. Jenean Pretorius (South Africa) The African Youth Swell: a Case for Greater Youth Inclusion in African Development. A Systematic Review of Youth Inclusion Strategies in Development Evaluation and Impact.
	3. Aloyce Nyamwesa (Tanzania) Optimising Business Outcomes with Big Data Analytics: A Decision-Making Framework.	3.Khalfan Suleiman (Tanzania) -Learning from M&E Results for Improved Programme Design and Implementation.	1.Khalfan Suleiman (Tanzania) Integrating Monitoring, Evaluation, and Learning within the 4Rs Framework for Stronger Nations.	Matthew Lubuulwa; Noeline Gwokyalya (Uganda) - Mentoring the Young and Emerging Evaluator to Enhance Professionalism: The Case of the Uganda Young and Emerging Evaluators’ Programme.

	4. Chineme Anowai (Tanzania) Machine Learning Algorithms for Climate Change Integration in Evaluation.	4. Kiasu S; Adolf K; Halima S; Mda V; Moyo W; Tiransia Shoo (Tanzania) Assessing Project's Effect on Delay Marriage Across Communities for Children Below 18 in Rukwa Region	2. Evelyne Magambo; Alberto Mgulunde (Tanzania) Financing MEL Frameworks in Tanzania: Lessons from African Countries (Accepted Provisionally)	2. Gideon Michael (Tanzania) Young and Emerging Evaluators as a Catalyst for the Future of the M&E Profession in Tanzania: Challenges and Prospects.
	5. Pantaleon Shoki (Tanzania) - Leveraging Technology and Evidence-Based Practices: CRDB Bank's EDGE Certification as a Model for Sustainable Green Building Solutions	5. Dr. Fatima Juma (Tanzania) - MEL Practices in Tanzania's Maternal and Child Health Sector.	3. Dr. Mato Magobe (Tanzania) - Evaluation of Economic Sustainability: Consciousness for Sustainable Development among MEL Stakeholders in Higher Learning Institutions in Tanzania.	3. Dr. Josephine Kimaro (Tanzania): Navigating The 'Nuts and Bolts' of M&E in Zanzibar Through The Lens Of Systemic Foundations.
	6. Ardius Kwimba; Hosea Mpogole (Tanzania): Effectiveness of Ward Agricultural Resource Centres on Enhancing Access to Extension Services to Smallholder Farmers in Rukwa and Dodoma Regions.	6. Rutagwera a Godfrey Mutakyahwa (Tanzania): Mainstreaming KAIZEN Philosophy into Monitoring and Evaluation Systems: Lessons for the Service Delivery Sector in Tanzania.	4. Dr. Addi Faki (Tanzania): Effectiveness Of Monitoring And Evaluation Systems for the Public Sector In Zanzibar.	4. Hamida Juma; Hosea Mpogole (Tanzania): The Sustainability of Irrigation Schemes in Tanzania: Exploring Willingness to Pay for Irrigation Service Fees among Smallholder Farmers.
	7. Gloria Minja (Tanzania): Elevating Performance with Evidence-based Decision-making.	2. Samwel Lazaro; Sijenu Aron; Catherine Joachim; Anthony Galish; Abdallah Lusasi; Lugano Daimon; Kilwanila Hussein; Frank Chaky; Anna David; Ally Mohamed; Fabrizio Molteni; Stephen Magessa; Jovin Kitau; Elibahati Akyoo; Kumaliya Claud (Tanzania) - Malaria Programme Mid-Term Review (MTR) for Mainland Tanzania.	Brig. Gen. Hosea Ndagala Use of Technology in Disaster Management: Best Practices and Challenges - A case of Hanang' Manyara Tanzania.	2. Ndekirwa Urio (Tanzania): Dancing Human Rights and Justice through Effective Advocacy: The Role of the h-Based Organizations in Tanzania.

13:00-13:30 LUNCH BREAK & NETWORKING				
TRAINING/WORKSHOPS - 4 Breakout Parallel Sessions				
13:30 - 14:30	Training Room 1:	Training Room 2:	Training Room 3	Training Room 4
	Sub Theme1 Innovations and Embedding Technologies in MEL  Room Chair: Musa Iddi Rapporteur: Naumi Mohamed	Sub - Theme3 Evaluation and Accountability in Development  Room Chair: Gloria Minja Rapporteur: Nakam Nchimbi	Sub theme 5 Investment and Partnerships on MEL for Sustainable Economic and Sectoral Results  Room Chair: Ekingo Magembe Rapporteur: James Likangage	Sub Theme 6 Empowering Young and Emerging Evaluators for Future Development Impact  Room Chair: Marero Stephen Rapporteur: Gladys Kalungi
	Dr. Benson Kiarie, CEO, Vantage Africa School of Leadership  Topic: AI-Driven Theory of Change: The Future of Project M&E: How AI-Enhanced Theories of Change Lead to Stronger Partnerships and Superior Project Outcomes.	Eugene Swinnerstone Certified Professional ATLAS trainer  Topic: Maximising Qualitative Research Potential: A Workshop on ATLAS.	Lwitiko Mwalukasa ?? TIME  Topic: Institutionalisation of MEL capacity building programme	Seirah Ngcobo Country: South Africa: Topic: Virtual Evaluation Guidelines .
	PAPER PRESENTATIONS 14:30 - 15:00			
	Room 1:	Room 2:	Room 3:	Room 4:
	Sub Theme1 Innovations and Embedding Technologies in MEL  Room Chair: Musa Iddi Rapporteur: Naumi Mohamed	Sub - Theme3 Evaluation and Accountability in Development  Room Chair: Gloria Minja Rapporteur: Nakam Nchimbi	Sub theme 5 Investment and Partnerships on MEL for Sustainable Economic and Sectoral Results  Room Chair: Ekingo Magembe Rapporteur: James Likangage	Sub Theme 6 Empowering Young and Emerging Evaluators for Future Development Impact  Room Chair: Marero Stephen Rapporteur: Gladys Kalungi



	2. Benson Bataingaya; Rogers Lumenyela; Peter Kulakwave; Provident Dimoso (Tanzania): Factors Affecting Trustworthiness among Tobacco Farmers in Sikonge District, Tanzania.	3. Nobelrich Makere (Tanzania) - Utilising Evaluation Findings for School Readiness Programme Improvement and Strengthened Implementation in Tanzania.	2. Augustino Chomba (Tanzania) - Evaluating Antiretroviral Therapy Adherence in Pregnant and Breastfeeding Women up-taking Option B+ in Morogoro Municipal Council, Tanzania: Outcomes of Interventions by Mother Mentors.	1. Augustine Kitulo; Prof. Deus Ngaruko; Dr. Kezia Mkwizu; Dr. Mato Magobe; Dr. Harriet Mtae (Tanzania) - Large Scale Open Online Courses for Young and Emerging Evaluators of SDGs in Tanzania
	3. Yusufu Maatu (Tanzania) - Optimising Healthcare Data Utilisation: A Performance Dashboard to Drive Insights and Decision-Making.	4. Nobelrich Makere (Tanzania) - Impact Evaluation: Adapting, Testing, and Scaling The Enhanced School Readiness Programme in Tanzania.	3. Rogers Lumenyela; Provident Dimosso (Tanzania): Ex Ante Evaluation as a Precondition for Evaluating Impact: An Application of Adoption and Diffusion Outcome Prediction Tool on adoption of seaweed improved farming techniques among farmers in Zanzibar.	2. Dr. Zabron Kengera (Tanzania) - The Role of Higher Learning Institutions in Strengthening the M&E Capacity of Tanzania.
	4. Abdulla Mgongo; Pantaleon Shoki (Tanzania): Data-Driven Accountability in Strategic Market Construction Projects: Lessons from Zanzibar.	5. Shoo T, Mdai V, Shawishi S, Michael A. (Tanzania) - Eliminating the Worst Forms of Child Labour in Mining and Fishing Sites in Geita Region, Tanzania.	3. Abdulla Mgongo; Pantaleon Shoki (Tanzania): Strengthening Institutional MEL Capacities in Zanzibar's Regional Development Projects.	3. Dr. Zabron Kengera (Tanzania) - Determinants of Effective Engagement of Young and Emerging Evaluators in the Evaluation Profession and Practice: Tanzania's Experience.

	5. Sbonelo Zikhali; Dr. Neo Mofokeng (South Africa) - Evaluating Strategies Used to Boost Women's Participation in Local Economic Development Projects.	6. Samwel Lazaro; Sijenunu Aron; Catherine Joachim; Anthony Galish; Abdallah Lusasi; Lugano Daimon; Kilwanila Hussein; Frank Chaky; Anna David; Ally Mohamed, Fabrizio Molteni; Stephen Magessa; Jovin Kitau; Elibahati Akyoo; Kumaliya Claud (Tanzania) - Malaria Programme Mid-Term Review for Mainland Tanzania.		Muhomba; anhla Tsekiso (South Africa) - Resilient Futures: Climate Change on and Disaster Risk ent through MEL.
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END OF DAY 3

Day 4: Friday 20th September, 2024 Main Conference Room CLOSING CEREMONY		
08:30 - 09:00		MEL Secretariat
09:00 - 09:30		
09:30 - 09:40	MoU signing Ceremony (PMO & USAID/T-MELA)	Dr. Jim Yonazi Permanent Secretary PMO-PPC Craig Hart Mission Director USAID
09:40 - 09:50	Host Vote of Thanks	Dr. Jim James Yonazi Permanent Secretary, PMO-PPC
09:50 - 10:00	Presentation of Awards and Certificates by the Guest of Honour Closing Remarks by Conference Organisers and Dignitaries	Guest of Honor Hon. Dotto Biteko Deputy Prime Minister (Tanzania)
FINAL RECAP & FUTURE OF TANZANIA MEL		
10:10-10:40	Recap and Reflection of the Previous Day	Session Chair Room 1 Session Chair Room 2 Session Chair Room 3 Session Chair Room 4
10:40 - 11:30	Panel Discussion 6 Topic: The Future of Evaluation and Landscape in Tanzania Panel Dr. Kidodi, ZaMEA (Zanzibar) Pantaleon Shoki, TanEA (Tanzania) Dr. Rahma Mahfoudh, ZPC (Zanzibar) Dr. Kapongola Nganyanyuka, TanEA, Tanzania Sakina Mwinyimkuu, PMO, Tanzania	Moderator Dr. Takunda Chirau Deputy Director, CLEAR- AA  Dr. Josephine Kimaro Deputy CEO, Zanzibar PDB
11:30 ONWARDS LUNCH & EXCURSION		
Onwards	EXCURSION & TOURS	For only Registered Participants for Tourism Activities in Zanzibar

NETWORKING - END OF MEL CONFERENCE



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